

FOOD AND DRINK INCOME ESTIMATING MODEL																		
YEAR 1 - April 2028 to March 2029																		
AVAILABLE TRADING DAYS (showing peak trading days and peak trading periods for the year)																		
	Off Peak		Peak			Off Peak			Peak	Winter Off Peak						Off Peak	Peak	Quiet
	Apr 30	May 31	Jun 30	Jul 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	Mar 31				Total days		
Sundays	4	5	4	5	4	4	5	4	4	5	4	4				22	17	13
Mondays	4	5	4	4	5	4	5	4	4	5	4	4				22	17	13
Tuesdays	4	5	4	4	5	4	4	5	4	5	4	4				22	17	13
Wednesdays	4	4	5	4	5	4	4	5	4	4	4	5				21	18	13
Thursdays	4	4	5	4	4	5	4	4	5	4	4	5				21	18	13
Fridays	5	4	4	5	4	5	4	4	5	4	4	5				22	18	13
Saturdays	5	4	4	5	4	4	5	4	5	4	4	4				22	18	12
	30	31	30	31	31	30	31	30	31	31	28	31	365	365		152	123	90

FOOD SALES PROJECTION															
	Off Peak	Peak	Quiet		Off Peak			Peak			Quiet			Total	
	Days	Days			Covers per day	per cover	Total	Covers per day	per cover	Total	Covers per day	per cover	Total		
	Vinter Day														
Sunday	22	17	13		35	£17	£13,090	40	£17	£11,560	30	£17	£6,630	£31,280	
Monday	22	17	13		10	£13	£2,860	20	£13	£4,420	0	£13	£0	£7,280	
Tuesday	22	17	13		10	£13	£2,860	20	£13	£4,420	0	£13	£0	£7,280	
Wednesday	21	18	13		10	£13	£2,730	25	£13	£5,850	10	£13	£1,690	£10,270	
Thursday	21	18	13		15	£13	£4,095	25	£13	£5,850	10	£13	£1,690	£11,635	
Friday	22	18	13		35	£20	£15,400	50	£20	£18,000	15	£20	£3,900	£37,300	
Saturday	22	18	12	35	£20	£15,400	50	£20	£18,000	25	£20	£6,000	£39,400		
Total	152	123	90	per day	£371	£56,435	per day	£554	£68,100	per day	£221	£19,910	£144,445		
			365	per month	£11,287		per month	£17,025		per month	£6,637				
Beverage with food (est avge 30% of food sales)					£16,931			£20,430			£5,973			£43,334	Transfer to Beverage income

KITCHEN STAFF HOURS																		
	Off Peak (food)						Peak (food)						Quiet Winter (food)					
	Opening Hours			Staff hrs per day	Total hrs per day	Total hrs per year	Opening Hours			Staff hrs per day	Total hrs per day	Total hrs per year	Opening Hours			Staff hrs per day	Total hrs per day	Total hrs per year
Sunday	12:00	16:00	4:00	5			12:00	21:00	9:00	20	20	340	12:00	15:00	3:00	4		
	17:00	21:00	4:00	5	10	220							17:00	20:00	3:00	4	8	104
Monday	12:00	14:00	2:00	3			12:00	14:00	2:00	3			Closed					
	17:00	21:00	4:00	5	8	176	17:00	21:00	4:00	5	8	136					0	0
Tuesday	12:00	14:00	2:00	3			12:00	14:00	2:00	3			Closed					
	17:00	21:00	4:00	5	8	176	17:00	21:00	4:00	5	8	136					0	0
Wednesday	12:00	14:00	2:00	3			12:00	14:00	2:00	3					0:00			
	17:00	21:00	4:00	5	8	168	17:00	21:00	4:00	5	8	144	17:00	20:00	3:00	4	4	52
Thursday	12:00	14:00	2:00	3			12:00	14:00	2:00	3					0:00			
	17:00	21:00	4:00	5	8	168	17:00	21:00	4:00	5	8	144	17:00	20:00	3:00	4	4	52
Friday	12:00	14:00	2:00	3			12:00	14:00	2:00	3			12:00	14:00	2:00	2		
	17:00	21:00	4:00	5	8	176	17:00	21:00	4:00	5	8	144	17:00	22:00	5:00	6	8	144
Saturday	12:00	16:00	4:00	5									12:00	14:00	2:00	2		
	17:00	21:00	4:00	5	10	220	12:00	21:00	9:00	20	20	360	17:00	22:00	5:00	6	8	96
					1,304						1,404						448	
																	3,156	

FOOD AND DRINK INCOME ESTIMATING MODEL																											
BEVERAGE SALES PROJECTION																											
	Off Peak	Peak	Quiet		Off Peak			Peak			Quiet			Total	Forecast Beverage Income <table><tr><td colspan="3">Forecast Beverage Income</td></tr><tr><td>Yr3 (Apr'28-Mar'29)</td><td></td><td>£153,774</td></tr><tr><td>Yr4 (Apr'29-Mar'30)</td><td>1.03</td><td>£158,387</td></tr><tr><td>Yr5 (Apr'30-Mar'31)</td><td>1.03</td><td>£163,138</td></tr></table>	Forecast Beverage Income			Yr3 (Apr'28-Mar'29)		£153,774	Yr4 (Apr'29-Mar'30)	1.03	£158,387	Yr5 (Apr'30-Mar'31)	1.03	£163,138
Forecast Beverage Income																											
Yr3 (Apr'28-Mar'29)		£153,774																									
Yr4 (Apr'29-Mar'30)	1.03	£158,387																									
Yr5 (Apr'30-Mar'31)	1.03	£163,138																									
	Days	Days			Covers per day	per cover	Total	Covers per day	per cover	Total	Covers per day	per cover	Total														
	Vinter Day																										
Sunday	22	17	13		20	£12	£5,280	30	£12	£6,120	15	£12	£2,340	£13,740													
Monday	22	17	13		10	£12	£2,640	20	£12	£4,080			£0	£6,720													
Tuesday	22	17	13		10	£12	£2,640	20	£12	£4,080			£0	£6,720													
Wednesday	21	18	13		10	£12	£2,520	20	£12	£4,320	10	£12	£1,560	£8,400													
Thursday	21	18	13		15	£12	£3,780	20	£12	£4,320	10	£12	£1,560	£9,660													
Friday	22	18	13		30	£20	£13,200	40	£20	£14,400	20	£20	£5,200	£32,800													
Saturday	22	18	12		30	£20	£13,200	40	£20	£14,400	20	£20	£4,800	£32,400													
	152	123	90		per day	£285	£43,260	per day	£420	£51,720	per day	£172	£15,460	£110,440													
			365		per month	£8,652		per month	£12,930		per month	£5,153															
					per month	£12,038	£16,931	per month	£18,038	£20,430	per month	£7,144	£5,973	£43,334													
					£60,191			£72,150			£21,433			£153,774	Transfer to Beverage income												
															Total Beverage income												

BAR STAFF HOURS																				
	Off Peak (food)					Peak (food)				Quiet Winter (food)				Total						
	Opening Hours			Staff hrs per day	Total hrs per day	Total hrs per year	Opening Hours			Staff hrs per day	Total hrs per day	Total hrs per year	Total Annual Hours							
Sunday	12:00	23:00	11:00	12	12	264	12:00	0:00	12:00	12	6	18	306	12:00	23:00	11:00	12	12	156	726
Monday	12:00	14:00	2:00	3			12:00	23:00	11:00	12				Closed				0	0	402
	18:00	23:00	5:00	6	9	198					12	204								
Tuesday	12:00	14:00	2:00	3			12:00	23:00	11:00	12				Closed				0	0	402
	18:00	23:00	5:00	6	9	198					12	204								
Wednesday	12:00	14:00	2:00	3			12:00	23:00	11:00	12				18:00	23:00	5:00	6			
	18:00	23:00	5:00	6	9	189						12	216					6	78	483
Thursday	12:00	14:00	2:00	3			12:00	23:00	11:00	12				18:00	23:00	5:00	6			
	18:00	23:00	5:00	6	9	189						12	216					6	78	483
Friday	12:00	14:00	2:00	3			12:00	0:00	12:00	12				12:00	14:00	2:00	3			
	18:00	23:00	5:00	6	9	198	plus 6 extra hrs			6	18	324	18:00	23:00	5:00	6	9	117	639	
Saturday	12:00	23:00	11:00	12			12:00	0:00		12				12:00	15:00	3:00	4			
	plus 6 extra hrs			6	18	396	plus 6 extra hrs			6	18	324	17:00	23:00	6:00	7	11	132	852	
					1,632							1,794						561		3,987

STAFF COSTS PROJECTION							Staff Cost as % of income
	BAR Hours	KITCHEN	CLEANING	Total Cost	Total Hours		
Total Hours from model	3,987	3,156	803		7,946		
Less: Manager/Chef contracted hours	-1,920	£33,000	-1,920	£33,000	0	£66,000	
Balance hours/cost £10.34	2,067	£34,213	1,236	£20,458	803	£13,291	
Total Costs		£67,213		£53,458		£13,291	44.92%

Note: annual 803 cleaning hours equates to 2.2 per day

Bar and cleaning staff costs estimated on basis of current minimum wage
NO employer NI payable if below £8,840 p.a. - if over threshold then 13%
No pension contribution payable below £6,240 but if over then minimum of 3%

Real Living Wage - Apr'26				Est Apr'28	Est Apr'29	Est Apr'30
Pay	NI	WWP	Hourly rate	Hourly rate	Hourly rate	Hourly rate
	13%					
		3%				

Year 3 Income Projection	
BAR	£153,774
FOOD	£144,445
TOTAL	£298,219

Forecast staffing costs:	
Yr3 (Apr'28-Mar'29)	£133,963
Yr4 (Apr'29-Mar'30)	£137,982
Yr5 (Apr'30-Mar'31)	£142,122

April 2021 National Living Wage = £8.91

	£13.45	£1.75	£0.40	£15.60	£16.55	£17.05	£17.56
National Living Wage (age 21)	£12.71	£0.00	£5.13	£17.84	£18.92	£19.49	£20.08

BEDROOMS INCOME PROTECTION																				
		YEAR 1 (Apr'26 - Mar'27)				YEAR 2 (Apr'27 - Mar'28)				YEAR 3 (Apr'28 - Mar'29)				YEARS 4 - 5 Apr'29-Mar'31)						
Month	Days	Rate	Occup	No. rooms	Income	Rate	Occup	No. rooms	Income	Rate	Occup	No. rooms	Income	Rate	Occup	No. rooms	Income			
Apr	30	£70	25%		£0	£80	25%		£0	£80	25%		£0	£85	30%	4	£3,060			
May	31	£100	65%		£0	£110	65%		£0	£120	70%		£0	£125	70%	4	£10,850			
Jun	30	£100	65%		£0	£110	65%		£0	£120	70%		£0	£125	70%	4	£10,500			
Jul	31	£100	65%		£0	£110	65%		£0	£120	70%		£0	£125	70%	4	£10,850			
Aug	31	£100	65%		£0	£110	65%		£0	£120	70%		£0	£125	70%	4	£10,850			
Sep	30	£100	65%		£0	£110	65%		£0	£120	70%		£0	£125	70%	4	£10,500			
Oct	31	£70	25%		£0	£80	25%		£0	£80	25%		£0	£85	30%	4	£3,162			
Nov	30	£70	25%		£0	£80	25%		£0	£80	25%		£0	£85	25%	4	£2,550			
Dec	31	£70	25%		£0	£80	25%		£0	£80	25%	4	£2,480	£85	25%	4	£2,635			
Jan	31	£70	25%		£0	£80	25%		£0	£80	25%	4	£2,480	£85	25%	4	£2,635			
Feb	28	£70	25%		£0	£80	25%		£0	£80	25%	4	£2,240	£85	25%	4	£2,380			
Mar	31	£70	25%		£0	£80	25%		£0	£80	25%	4	£2,480	£85	30%	4	£3,162			
Total Bedrooms income					£0					£0					£9,680					£73,134
Adj for vat included					£0					£0					-£1,613					-£12,189
Adj for 15% Agency fee					£0					£0					-£1,210					-£9,142
Adjusted Bedroom income					£0					£0					£6,857					£51,803

MULTIPURPOSE INCOME PROTECTION																			
		YEAR 1				YEAR 2				YEAR 3				YEARS 4 - 5					
Month	Days	Rate	Occup	No. rooms	Income	Rate	Occup	No. rooms	Income	Rate	Occup	No. rooms	Income	Rate	Occup	No. rooms	Income		
Apr	15	£25	100%		£0	£25	100%		£0	£28	100%	1	£420	£28	100%	1	£420		
May	15	£25	100%		£0	£25	100%		£0	£28	100%	1	£420	£28	100%	1	£420		
Jun	15	£25	100%		£0	£25	100%		£0	£28	100%	1	£420	£28	100%	1	£420		
Jul	15	£25	100%		£0	£25	100%		£0	£28	100%	1	£420	£28	100%	1	£420		
Aug	15	£25	100%		£0	£25	100%		£0	£28	100%	1	£420	£28	100%	1	£420		
Sep	20	£25	100%		£0	£25	100%		£0	£28	100%	1	£560	£28	100%	1	£560		
Oct	20	£25	100%		£0	£25	100%		£0	£28	100%	1	£560	£28	100%	1	£560		
Nov	20	£25	100%		£0	£25	100%		£0	£28	100%	1	£560	£28	100%	1	£560		
Dec	18	£25	100%		£0	£25	100%		£0	£28	100%	1	£504	£28	100%	1	£504		
Jan	15	£25	100%		£0	£25	100%		£0	£28	100%	1	£420	£28	100%	1	£420		
Feb	20	£25	100%		£0	£25	100%		£0	£28	100%	1	£560	£28	100%	1	£560		
Mar	20	£25	100%		£0	£25	100%		£0	£28	100%	1	£560	£28	100%	1	£560		
Total Multipurpose room income					£0					£0	£5,824								£5,824
Adj for vat included					£0					£0					-£971				-£971
Adj for 15% Agency fee																			
Adjusted Multi purpose room income					£0					£0					£4,853				£4,853

[illegible]

Total outgoings	0	0	0	0	0	0	205,600	0	2,000	2,000	2,000	51,000	262,600
Cash available at end of month	0	0	0	0	0	300,000	94,400	94,400	92,400	90,400	88,400	37,400	

Community Shares						300,000							300,000
Loans (short and long-term)	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants													0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0
Total income	0	0	0	0	0	300,000	0	0	0	0	0	0	300,000
Purchase of Property (Phase 1)							205,600						205,600
Building renovations (Phases 2, 3, 4, 5)	0	0	0	0	0	0	0	0	0	0	0	49,000	49,000
Other	0	0	0	0	0	0	0	0	2,000	2,000	2,000	2,000	8,000
Total expenditure	0	0	0	0	0	0	205,600	0	2,000	2,000	2,000	51,000	262,600
Cash available at end of month	0	0	0	0	0	300,000	94,400	94,400	92,400	90,400	88,400	37,400	

CASHFLOW PROJECTIONS - Year 2	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28	Mar-28	Total
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Cash on hand at beginning of month	37,400	57,400	9,400	211,400	163,400	140,400	116,400	242,400	218,400	191,555	165,555	139,555
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Income:													
Community Shares													0
Short-term loans							150,000						150,000
Grants	70,000		250,000										320,000
Donations													0
Bedrooms income													0
Multipurpose room hire													0
Beverage													0
Food													0
Fundraising/merchandise/events	1,000	1,000	1,000	1,000	1,000								5,000
Long-term loans													0
TOTAL CASH RECEIPTS	71,000	1,000	251,000	1,000	1,000	0	150,000	0	0	0	0	0	475,000
Total cash available	108,400	58,400	260,400	212,400	164,400	140,400	266,400	242,400	218,400	191,555	165,555	139,555	

[illegible]

Total outgoings	51,000	49,000	49,000	49,000	24,000	24,000	24,000	24,000	26,845	26,000	26,000	26,500	399,345
Cash available at end of month	57,400	9,400	211,400	163,400	140,400	116,400	242,400	218,400	191,555	165,555	139,555	113,055	

Community Shares													0
Loans (short and long-term)	0	0	0	0	0	0	150,000	0	0	0	0	0	150,000
Grants	70,000		250,000										320,000
Other	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0	0	5,000
Total income	71,000	1,000	251,000	1,000	1,000	0	150,000	0	0	0	0	0	475,000
Purchase of Property (Phase 1)													0
Building renovations (Phases 2, 3, 4, 5)	49,000	49,000	49,000	49,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,500	388,500
Other	2,000	0	0	0	0	0	0	0	2,845	2,000	2,000	2,000	10,845
Total expenditure	51,000	49,000	49,000	49,000	24,000	24,000	24,000	24,000	26,845	26,000	26,000	26,500	399,345
Cash available at end of month	57,400	9,400	211,400	163,400	140,400	116,400	242,400	218,400	191,555	165,555	139,555	113,055	

CASHFLOW PROJECTIONS - Year 3	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Total
Cash on hand at beginning of month	113,055	90,908	73,912	63,018	59,698	56,379	45,424	34,744	24,264	32,422	28,604	24,452	
Income:													
Community Shares													0
Short-term loans													0
Grants													0
Donations													0
Bedrooms income							0	0	1,757	1,757	1,757	1,587	6,857
Multipurpose room hire	350	350	350	350	350	467	467	467	420	350	467	467	4,853
Beverage	12,038	12,038	18,038	18,038	18,038	12,038	12,038	12,038	18,038	7,144	7,144	7,144	153,774
Food	11,287	11,287	17,025	17,025	17,025	11,287	11,287	11,287	17,025	6,637	6,637	6,637	144,445
Fundraising/merchandise/events	580	580	580	580	580	580	580	580	580	580	580	580	6,960
Long-term loans													0
TOTAL CASH RECEIPTS	24,255	24,255	35,993	35,993	35,993	24,372	24,372	24,372	37,819	16,468	16,584	16,414	316,889
Total cash available	137,310	115,164	109,904	99,010	95,691	80,751	69,796	59,116	62,083	48,889	45,188	40,867	

Cash paid out:													
Phase 1 - Purchase of Property													0
Phase 2 - Structural Work & Strip Out													0
Phase 3 - Fit Out & Refurb-ground floor													0
Phase 4 - Fit Out & Refurb-first floor	17,000	17,000	17,000	10,000	10,000	10,000	10,000	11,000					102,000
Phase 5 - Externals (reprofiled 12mths)													0
Professional fees													0
Beverage cost	5,778	5,778	8,658	8,658	8,658	5,778	5,778	5,778	8,658	3,429	3,429	3,429	73,811
Food cost	4,289	4,289	6,470	6,470	6,470	4,289	4,289	4,289	6,470	2,522	2,522	2,522	54,889
Staff costs	11,164	11,164	11,164	11,164	11,164	11,164	11,164	11,164	11,164	11,164	11,164	11,164	133,963
Office costs	500						500						1,000
Broadband and phone	600												600
Utilities	1,000	1,000	1,000	1,000	1,000	1,000	1,100	1,100	1,100	1,100	1,100	1,100	12,600
Business rates	296	296	296	296	296	296	296	296	296	296	296	296	3,549
Marketing and promotions	500		500										1,000
Commercial waste collections	150	150	150	150	150	150	150	150	150	150	150	150	1,800
Safety inspections							500						500
Insurance	165	165	165	165	165	165	165	165	165	165	165	165	1,980
Cleaning	420	420	420	420	420	420	420	420	420	420	420	420	5,040
Staff clothing	400						200						600
Staff training (food hygine, H&S etc)	750								250				1,000
Co2 etc.	110	110	110	110	110	110	110	110	110	110	110	110	1,320
Consumables			75			75							150
Stock take - training	500								500				1,000
Credit card charges	240	240	240	240	240	240	240	240	240	240	240	240	2,880
Entertainment	500	500	500	500	500	500							3,000
Bank charges	130	130	130	130	130	130	130	130	130	130	130	130	1,560
Print/post	10	10	10	10	10	10	10	10	10	10	10	10	120
Licenses	550												550
Pest Control	350									250			600
Equipment	1,000					1,000					1,000		3,000
Interest on loan	0												0
Temporary loan repayments													0
Mortgage repayments													0
Building maintenance fund										300			300

Tyn Llan				
Yr0	Y1	Yr2	Yr3	
				1,000
	500	1,000	1,000	1,000
	550	1,100	1,100	1,100
	7,200	12,000	12,000	12,000
	0			3,000
	1,000	2,000	2,000	2,000
	875	1,750	1,750	1,750
	0	500	500	500
	1,000	2,000	2,000	2,000
	2,500	10,000	10,000	10,000
	300	600	400	400
	700	1,000	1,000	1,000
	375	1,250	1,300	1,300
	150			
	500	1,000	500	550
	809	2,695	3,276	3,287
	0	3,000	3,000	3,000
	1,500	1,500	1,500	1,500
	125	250	250	250
	500	500	500	500
	300	600	600	600
	600	3,000	2,000	2,000
	300	3000	3000	3000

Total outgoings	46,402	41,252	46,887	39,312	39,312	35,327	35,052	34,852	29,662	20,286	20,736	19,736	408,812
Cash available at end of month	90,908	73,912	63,018	59,698	56,379	45,424	34,744	24,264	32,422	28,604	24,452	21,131	

Community Shares													0
Loans (short and long-term)	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants													0
Other	24,255	24,255	35,993	35,993	35,993	24,372	24,372	24,372	37,819	16,468	16,584	16,414	316,889
Total income	24,255	24,255	35,993	35,993	35,993	24,372	24,372	24,372	37,819	16,468	16,584	16,414	316,889
Purchase of Property (Phase 1)													0
Building renovations (Phases 2, 3, 4, 5)	17,000	17,000	17,000	10,000	10,000	10,000	10,000	11,000	0	0	0	0	102,000
Other	29,402	24,252	29,887	29,312	29,312	25,327	25,052	23,852	29,662	20,286	20,736	19,736	306,812
Total expenditure	46,402	41,252	46,887	39,312	39,312	35,327	35,052	34,852	29,662	20,286	20,736	19,736	408,812
Cash available at end of month	90,908	73,912	63,018	59,698	56,379	45,424	34,744	24,264	32,422	28,604	24,452	21,131	

CASHFLOW PROJECTIONS - Year 4

	Apr-29	May-29	Jun-29	Jul-29	Aug-29	Sep-29	Oct-29	Nov-29	Dec-29	Jan-30	Feb-30	Mar-30	Total
Cash on hand at beginning of month	21,131	18,517	26,271	40,080	54,711	69,026	75,874	72,498	69,890	73,422	61,916	52,897	
Income:													
Community Shares													0
Short-term loans													0
Grants													0
Donations													0
Bedrooms income	2,168	7,685	7,438	7,685	7,685	7,438	2,240	1,806	1,866	1,866	1,686	2,240	51,803
Multipurpose room hire	350	350	350	350	350	467	467	467	420	350	467	467	4,853
Beverage	12,399	12,399	18,579	18,579	18,579	12,399	12,399	12,399	18,579	7,359	7,359	7,359	158,387
Food	11,626	11,626	17,536	17,536	17,025	11,626	11,626	11,626	17,536	6,836	6,836	6,836	148,268
Fundraising/merchandise/events	600	600	600	600	600	600	600	600	600	600	600	600	7,200
Long-term loans													0
TOTAL CASH RECEIPTS	27,142	32,660	44,502	44,750	44,239	32,529	27,331	26,898	39,001	17,011	16,947	17,501	370,511
Total cash available	48,274	51,178	70,773	84,829	98,950	101,555	103,205	99,396	108,891	90,433	78,863	70,397	
Cash paid out:													
Phase 1 - Purchase of Property													0
Phase 2 - Structural Work & Strip Out													0
Phase 3 - Fit Out & Refurb-ground floor													0
Phase 4 - Fit Out & Refurb-first floor													0
Phase 5 - Externals							5,000	5,000	5,000	5,000	5,000	5,000	30,000
Professional fees													0
Beverage cost	5,952	5,952	8,918	8,918	8,918	5,952	5,952	5,952	8,918	3,532	3,532	3,532	76,026
Food cost	4,418	4,418	6,664	6,664	6,470	4,418	4,418	4,418	6,664	2,598	2,598	2,598	56,342
Staff costs	11,499	11,499	11,499	11,499	11,499	11,499	11,499	11,499	11,499	11,499	11,499	11,499	137,982
Office costs	500						500						1,000
Broadband and phone	600												600
Utilities	1,000	1,000	1,000	1,000	1,000	1,000	1,100	1,100	1,100	1,100	1,100	1,100	12,600
Business rates	311	311	311	311	311	311	311	311	311	311	311	311	3,726
Marketing and promotions	500		500										1,000
Commercial waste collections	150	150	150	150	150	150	150	150	150	150	150	150	1,800
Safety inspections							500						500
Insurance	168	168	168	168	168	168	168	168	168	168	168	168	2,016
Cleaning	420	420	420	420	420	420	420	420	420	420	420	420	5,040
Staff clothing	400						200						600
Staff training	750								250				1,000
Co2 etc.	110	110	110	110	110	110	110	110	110	110	110	110	1,320
Consumables			75			75							150
Stock take - training	500								500				1,000
Credit card charges	240	240	240	240	240	240	240	240	240	240	240	240	2,880
Entertainment	500	500	500	500	500	500							3,000
Bank charges	130	130	130	130	130	130	130	130	130	130	130	130	1,560
Print/post	10	10	10	10	10	10	10	10	10	10	10	10	120
Licenses	550												550
Pest Control	350									250			600
Equipment	700					700					700		2,100
Interest on loan													0
Temporary loan repayments													0
Mortgage repayments													0
Building maintenance fund										3,000			3,000

Total outgoings	29,756	24,906	30,693	30,118	29,924	25,681	30,706	29,506	35,468	28,517	25,967	25,267	346,512
Cash available at end of month	18,517	26,271	40,080	54,711	69,026	75,874	72,498	69,890	73,422	61,916	52,897	45,131	

Community Shares													0
Loans (short and long-term)	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants													0
Other	27,142	32,660	44,502	44,750	44,239	32,529	27,331	26,898	39,001	17,011	16,947	17,501	370,511
Total income	27,142	32,660	44,502	44,750	44,239	32,529	27,331	26,898	39,001	17,011	16,947	17,501	370,511
Purchase of Property (Phase 1)													0
Building renovations (Phases 2, 3, 4, 5)	0	0	0	0	0	0	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Other	29,756	24,906	30,693	30,118	29,924	25,681	25,706	24,506	30,468	23,517	20,967	20,267	316,512
Total expenditure	29,756	24,906	30,693	30,118	29,924	25,681	30,706	29,506	35,468	28,517	25,967	25,267	346,512
Cash available at end of month	18,517	26,271	40,080	54,711	69,026	75,874	72,498	69,890	73,422	61,916	52,897	45,131	

CASHFLOW PROJECTIONS - Year 5	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30	Nov-30	Dec-30	Jan-31	Feb-31	Mar-31	Total
Cash on hand at beginning of month	45,131	37,262	40,061	49,121	59,004	68,887	70,480	72,150	74,586	83,370	76,742	72,299	
Income:													
Community Shares													0
Short-term loans													0
Grants													0
Donations													0
Bedrooms income	2,168	7,685	7,438	7,685	7,685	7,438	2,240	1,806	1,866	1,866	1,686	2,240	51,803
Multipurpose room hire	350	350	350	350	350	467	467	467	420	350	467	467	4,853
Beverage	12,771	12,771	19,136	19,136	19,136	12,771	12,771	12,771	19,136	7,579	7,579	7,579	163,138
Food	11,974	11,974	18,062	18,062	18,062	11,974	11,974	11,974	18,062	7,041	7,041	7,041	153,242
Fundraising/merchandise/events	600	600	600	600	600	600	600	600	600	600	600	600	7,200
Long-term loans													0
TOTAL CASH RECEIPTS	27,863	33,381	45,585	45,833	45,833	33,250	28,052	27,619	40,084	17,437	17,373	17,927	380,237
Total cash available	72,994	70,643	85,646	94,954	104,837	102,137	98,532	99,768	114,671	100,807	94,115	90,226	
Cash paid out:													
Phase 1 - Purchase of Property													0
Phase 2 - Structural Work & Strip Out													0
Phase 3 - Fit Out & Refurb-ground floor													0
Phase 4 - Fit Out & Refurb-first floor													0
Phase 5 - Externals	5,000	5,000	5,000	5,000	5,000	5,000							30,000
Professional fees													0
Beverage cost	6,130	6,130	9,185	9,185	9,185	6,130	6,130	6,130	9,185	3,638	3,638	3,638	78,306
Food cost	4,550	4,550	6,863	6,863	6,863	4,550	4,550	4,550	6,863	2,676	2,676	2,676	58,232
Staff costs	11,843	11,843	11,843	11,843	11,843	11,843	11,843	11,843	11,843	11,843	11,843	11,843	142,122
Office costs	500						500						1,000
Broadband and phone	600												600
Utilities	1,000	1,000	1,000	1,000	1,000	1,000	1,100	1,100	1,100	1,100	1,100	1,100	12,600
Business rates	326	326	326	326	326	326	326	326	326	326	326	326	3,912
Marketing and promotions	500		500										1,000
Commercial waste collections	150	150	150	150	150	150	150	150	150	150	150	150	1,800
Safety inspections							500						500
Insurance	172	172	172	172	172	172	172	172	172	172	172	172	2,064
Cleaning	420	420	420	420	420	420	420	420	420	420	420	420	5,040
Staff clothing	400						200						600
Staff training	750								250				1,000
Co2 etc.	110	110	110	110	110	110	110	110	110	110	110	110	1,320
Consumables			75			75							150
Stock take - training	500								500				1,000
Credit card charges	240	240	240	240	240	240	240	240	240	240	240	240	2,880
Entertainment	500	500	500	500	500	500							3,000
Bank charges	130	130	130	130	130	130	130	130	130	130	130	130	1,560
Print/post	10	10	10	10	10	10	10	10	10	10	10	10	120
Licenses	550												550
Pest Control	350									250			600
Equipment	1,000					1,000					1,000		3,000
Interest on loan													0
Temporary loan repayments													0
Mortgage repayments													0
Building maintenance fund										3,000			3,000

Total outgoings	35,732	30,582	36,525	35,950	35,950	31,657	26,382	25,182	31,300	24,065	21,815	20,815	355,956
Cash available at end of month	37,262	40,061	49,121	59,004	68,887	70,480	72,150	74,586	83,370	76,742	72,299	69,411	

Community Shares													0
Loans (short and long-term)	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants													0
Other	27,863	33,381	45,585	45,833	45,833	33,250	28,052	27,619	40,084	17,437	17,373	17,927	380,237
Total income	27,863	33,381	45,585	45,833	45,833	33,250	28,052	27,619	40,084	17,437	17,373	17,927	380,237
Purchase of Property (Phase 1)													0
Building renovations (Phases 2, 3, 4, 5)	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0	30,000
Other	30,732	25,582	31,525	30,950	30,950	26,657	26,382	25,182	31,300	24,065	21,815	20,815	325,956
Total expenditure	35,732	30,582	36,525	35,950	35,950	31,657	26,382	25,182	31,300	24,065	21,815	20,815	355,956
Cash available at end of month	37,262	40,061	49,121	59,004	68,887	70,480	72,150	74,586	83,370	76,742	72,299	69,411	

Menter Penbont - cashflow projections for Years 1 to 5

Year 1	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Total
Community Shares						300,000							300,000
Loans (short and long-term)	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants													0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0
Total income	0	0	0	0	0	300,000	0	0	0	0	0	0	300,000
Purchase of Building (Phase 1)							205,600						205,600
Building renovations (Phases 2, 3, 4, 5)	0	0	0	0	0	0	0	0	0	0	0	49,000	49,000
Other	0	0	0	0	0	0	0	0	2,000	2,000	2,000	2,000	8,000
Total expenditure	0	0	0	0	0	0	205,600	0	2,000	2,000	2,000	51,000	262,600
Cash available at end of month	0	0	0	0	0	300,000	94,400	94,400	92,400	90,400	88,400	37,400	37,400

Year 2	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28	Mar-28	Total
Community Shares													0
Loans (short and long-term)	0	0	0	0	0	0	150,000	0	0	0	0	0	150,000
Grants	70,000		250,000										320,000
Other	1,000	1,000	1,000	1,000	1,000	0	0	0	0	0	0	0	5,000
Total income	71,000	1,000	251,000	1,000	1,000	0	150,000	0	0	0	0	0	475,000
Purchase of Property (Phase 1)													0
Building renovations (Phases 2, 3, 4, 5)	49,000	49,000	49,000	49,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,500	388,500
Other	2,000	0	0	0	0	0	0	0	2,845	2,000	2,000	2,000	10,845
Total expenditure	51,000	49,000	49,000	49,000	24,000	24,000	24,000	24,000	26,845	26,000	26,000	26,500	399,345
Cash available at end of month	57,400	9,400	211,400	163,400	140,400	116,400	242,400	218,400	191,555	165,555	139,555	113,055	

Year 3	Apr-28	May-28	Jun-28	Jul-28	Aug-28	Sep-28	Oct-28	Nov-28	Dec-28	Jan-29	Feb-29	Mar-29	Total
Community Shares													0
Loans (short and long-term)	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants													0
Other	24,255	24,255	35,993	35,993	35,993	24,372	24,372	24,372	37,819	16,468	16,584	16,414	316,889
Total income	24,255	24,255	35,993	35,993	35,993	24,372	24,372	24,372	37,819	16,468	16,584	16,414	316,889
Purchase of Building (Phase 1)													0
Building renovations (Phases 2, 3, 4, 5)	17,000	17,000	17,000	10,000	10,000	10,000	10,000	11,000	0	0	0	0	102,000
Other	29,402	24,252	29,887	29,312	29,312	25,327	25,052	23,852	29,662	20,286	20,736	19,736	306,812
Total expenditure	46,402	41,252	46,887	39,312	39,312	35,327	35,052	34,852	29,662	20,286	20,736	19,736	408,812
Cash available at end of month	90,908	73,912	63,018	59,698	56,379	45,424	34,744	24,264	32,422	28,604	24,452	21,131	

[illegible]

Building renovations (Phases 2, 3, 4, 5)	0	0	0	0	0	0	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Other	29,756	24,906	30,693	30,118	29,924	25,681	25,706	24,506	30,468	23,517	20,967	20,267	316,512
Total expenditure	29,756	24,906	30,693	30,118	29,924	25,681	30,706	29,506	35,468	28,517	25,967	25,267	346,512
Cash available at end of month	18,517	26,271	40,080	54,711	69,026	75,874	72,498	69,890	73,422	61,916	52,897	45,131	

Year 5	Apr-30	May-30	Jun-30	Jul-30	Aug-30	Sep-30	Oct-30	Nov-30	Dec-30	Jan-31	Feb-31	Mar-31	Total
Community Shares													0
Loans (short and long-term)	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants													0
Other	27,863	33,381	45,585	45,833	45,833	33,250	28,052	27,619	40,084	17,437	17,373	17,927	380,237
Total income	27,863	33,381	45,585	45,833	45,833	33,250	28,052	27,619	40,084	17,437	17,373	17,927	380,237
Purchase of Building (Phase 1)													0
Building renovations (Phases 2, 3, 4, 5)	5,000	5,000	5,000	5,000	5,000	5,000	0	0	0	0	0	0	30,000
Other	30,732	25,582	31,525	30,950	30,950	26,657	26,382	25,182	31,300	24,065	21,815	20,815	325,956
Total expenditure	35,732	30,582	36,525	35,950	35,950	31,657	26,382	25,182	31,300	24,065	21,815	20,815	355,956
Cash available at end of month	37,262	40,061	49,121	59,004	68,887	70,480	72,150	74,586	83,370	76,742	72,299	69,411	

CASHFLOW PROJECTIONS - Years 1 to 5	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Total
Cash on hand at beginning of year	0	37,400	113,055	21,131	45,131	
Income:						
Community Shares	300,000	0	0	0	0	300,000
Short-term loans	0	150,000	0	0	0	150,000
Grants	0	320,000	0	0	0	320,000
Donations	0	0	0	0	0	0
Bedrooms income	0	0	6,857	51,803	51,803	110,463
Multipurpose room hire	0	0	4,853	4,853	4,853	14,560
Beverage	0	0	153,774	158,387	163,138	475,299
Food	0	0	144,445	148,268	153,242	445,954
Fundraising/merchandise	0	5,000	6,960	7,200	7,200	26,360
Long-term loans	0	0	0	0	0	0
TOTAL CASH RECEIPTS	300,000	475,000	316,889	370,511	380,237	1,842,636
Total cash available	300,000	512,400	429,944	391,642	425,367	
Cash paid out:						
Phase 1 - Purchase of Property	205,600	0	0	0	0	205,600
Phase 2 - Structural Work & Strip Out	49,000	196,000	0	0	0	245,000
Phase 3 - Fit Out & Refurb-ground floor	0	192,500	0	0	0	192,500
Phase 4 - Fit Out & Refurb-first floor	0	0	102,000	0	0	102,000
Phase 5 - Externals	0	0	0	30,000	30,000	60,000
Professional fees	8,000	10,000	0	0	0	18,000
Beverage cost	0	0	73,811	76,026	78,306	228,143
Food cost	0	0	54,889	56,342	58,232	169,463
Staff costs	0	0	133,963	137,982	142,122	414,067
Office costs	0	0	1,000	1,000	1,000	3,000
Broadband and phone	0	0	600	600	600	1,800
Utilities	0	0	12,600	12,600	12,600	37,800
Business rates	0	845	3,549	3,726	3,912	12,032
Marketing and promotions	0	0	1,000	1,000	1,000	3,000
Commercial waste collections	0	0	1,800	1,800	1,800	5,400
Safety inspections	0	0	500	500	500	1,500
Insurance	0	0	1,980	2,016	2,064	6,060
Cleaning	0	0	5,040	5,040	5,040	15,120
Staff clothing	0	0	600	600	600	1,800
Staff training	0	0	1,000	1,000	1,000	3,000
Co2 etc.	0	0	1,320	1,320	1,320	3,960
Consumables	0	0	150	150	150	450
Stock take - training	0	0	1,000	1,000	1,000	3,000
Credit card charges	0	0	2,880	2,880	2,880	8,640
Entertainment	0	0	3,000	3,000	3,000	9,000
Bank charges	0	0	1,560	1,560	1,560	4,680
Print/post	0	0	120	120	120	360
Licenses	0	0	550	550	550	1,650
Pest Control	0	0	600	600	600	1,800
Equipment	0	0	3,000	2,100	3,000	8,100
Interest on loan	0	0	0	0	0	0
Temporary loan repayments	0	0	0	0	0	0
Mortgage repayments	0	0	0	0	0	0
Building maintenance fund	0	0	300	3,000	3,000	6,300

Total outgoings	262,600	399,345	408,812	346,512	355,956	1,773,225
Cash available at end of year	37,400	113,055	21,131	45,131	69,411	

Community Shares	300,000	0	0	0	0	300,000
Loans (short and long-term)	0	150,000	0	0	0	150,000
Grants	0	320,000	0	0	0	320,000
Other	0	5,000	316,889	370,511	380,237	1,072,636
Total income	300,000	475,000	316,889	370,511	380,237	1,842,636
Purchase of Property (Phase 1)	205,600	0	0	0	0	205,600
Building renovations (Phases 2, 3, 4, 5)	49,000	388,500	102,000	30,000	30,000	599,500
Other	8,000	10,845	306,812	316,512	325,956	968,125
Total expenditure	262,600	399,345	408,812	346,512	355,956	1,773,225
Cash available at end of year	37,400	113,055	21,131	45,131	69,411	